Memphis Academy Of Science Engineering Middle/High Annual Plan (2023 - 2024)

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[G 1] Reading/Language Arts

Memphis Academy of Science & Engineering will increase ELA on-track and mastery proficiency rates for grades 6-8 from 10% in 2022 to 20% in 2024 and 9-12 from 22.2% in 2022 to 22.5% in 2024.

Performance Measure

Performance will be measured using the following tools:

TNReady Assessment

2023-24 Goals (On Track + Mastered)

6th Grade - 20%

7th Grade - 20%

8th Grade - 20%

English I - 20%

English II - 25%

MASE Formative Assessment using Mastery Connect

2023-24 Goals (On Track + Mastered)

6th Grade - 22%

7th Grade - 22%

8th Grade - 22%

English I - 22%

 English II - 27%
 Action Step
 Person
 Estimated
 Funding
 Notes

 Strategy
 Action Step
 Person
 Date
 Funding
 Notes

 [S 1.1] Standard Aligned Core Instruction Provide daily access to a rigorous reading/language arts curriculum that will develop students' deep understanding of the content, strengthen comprehension, and promote mastery of TN Standards to ensure students are career and college ready. Benchmark Indicator **Benchmark Indicator** Students should perform at or above 70% on MASE Formative Assessments/Benchmarks (Fall, Winter and Spring) which align with core 	[A 1.1.1] Engaging Learning Experiences MS and HS Instructional Facilitators will provide professional development to assist teachers in planning and delivering engaging learning experiences that strategically build fluency and problem solving skills. A Title I Coordinator will manage Title I expenses and compliance. His/her responsibilities are as follows: Ensure periodic and annual compliance with ESEA, Title I, ESSER 3.0, Innovative School Models Grant, Public School Security Officer, Charter School Facilities Grant , and other Federal, State, and District grant regulations.	Cameron Cooley (Federal Compliance Officer)	06/30/2024	Title 1	
instructional standards for the specific quarter.	1. Manage the programmatic, regulatory, and fiscal interfaces of the school improvement plan tying				
Daily classroom observations using the TEAM	together the schools' goals. instructional practices.				
Classroom Walkthrough Protocol and Debriefing	and expenditures in a manner that stewards the				
Document will provide the MASE with data to	public trust of funds allocated to the Academy.				
determine trends in teachers' ability to effectively	2. Analyze Academic Data, analyze Student				
implement the identified instructional shifts outlined	Performance Root Causes, conduct Academic				
in the rubric and gauge the implementation of	Progress Monitoring for SIP Implementation,				
standard aligned instruction.	Evaluate and Finalize the School Improvement				
	Plan.				
District Walkthrough data will be monitored through	3. Provide a process to ensure parents are				
the school's ILT. Data will be collected and	involved in the development and review of the Title				
analyzed to determine trends and implementation	I schoolwide improvement plan (SIP).				
of the instructional practices using Google Meet.	4. Keep a record of technical assistance which has				
Data should show teachers implementing the	been provided in the development of the school				
practices at or above 80% per visit.	level plan by LEA or outside assistance teams.				
	5. Coordinate timely and effective grant planning				
Quarterly review of TEAM observation data to	and management in cooperation with the District				
monitor educators delivery of standard aligned	Federal Programs Office.				
lessons to the TN Standards.	6. Ensure that the MASE schoolwide program has				
	implemented a comprehensive school				
	elemente				
	7 Develop and maintain a parental involvement				
	nlan that is in compliance and includes the 16				
	components required by State and Federal				
	regulations				
	8. Coordinate the Composition of the School-wide				

Plan for Title I but includes pertinent plans for the		
use of all grant funds.		
9. Plan and Coordinate School Community		
Meetings		
10. Identify and keep records of research-based		
Professional Development for Faculty & Staff		
11. Maintain records for Title I expenditures and		
budgets including period trackers		
12. Assist the High School and Middle School		
Directors with master scheduling		
13. Assist teachers with identifying and procuring		
tools which could be used to increase student		
understanding and achievement		
14. Compile an annual Civil Rights Data Collection		
Report.		
15. Coordinate parent involvement activities.		
16. Manage outgoing parent communications on		
the Remind Platform.		
17. Ensure parents had access to teachers'		
qualifications.		
18. Ensure parents are aware of their rights		
regarding military recruiters.		
19. Conduct an Annual Title I Meeting (Curriculum		
Night).		
20. Coordinate meetings of MASE's school-based		
decision-making teams.		
21. Disseminate the school report card data and		
report on progress toward State and Federal goals		
22. Craft the professional development component		
of the school's TSIP and ensure that staff training is		
based on scientifically-based research activities, in		
cooperation with staff and community stakeholders.		
23. Ensure that the Home Language Survey,		
Migrant workers, and other federally-mandated		
forms are administered during enrollment.		
24. Host prevention activities designed to create		
and maintain safe, disciplined, and drug-free		
environments.		
25. Ensure that staff members (administrative,		
teaching, and other staff in the schools) have		
received training related to the statutory		
requirements and educational needs of homeless		

children and youth.		
26. Ensure that there is documentation on file that		
confirms the physical inventory of equipment was		
conducted within the last 2 years		
27. Assist With Student Scheduling.		
28. Complete all of the above-listed roles and		
responsibilities outside of school hours.		
29. Perform school & responsibilities duties off		
campus during the COVID-19 pandemic including		
class session observations and meetings with		
teachers and other stakeholders via		
teleconference.		
30. Prepare reimbursement requests for all		
grant-related expenditures funded through the LEA		
including but not limited to contracted services,		
instructional supplies, instructional equipment,		
professional development, plant operations, and		
tield trips.		
Cameron Cooley (Federal Compliance Officer)		
Stinend $(7/1/2023-6/30/2024)$		
Instructional Supplies:		
Paints & Paint Brushes		
Digital Cameras		
Trade Books		
#2 Pencils		
Binders		
College ruled notebooks		
Crowers		
Crayons		
Frasers		

	E 11				
	Folders				
	Graph paper				
	Highlighters				
	Mechanical pencils				
	Pencil sharpener				
	PensScissors				
	Sticky notes				
	Wide ruled notebooks				
	Calculators				
	[A 1.1.2] Differentiated Instruction Procure supplementary software to aid learning for varying levels of competency, data management, and intervention. We will also purchase materials that supplement instruction in Social Studies and ELA courses in order to provide a broader appreciation of ELA skills and reading in general. These materials will include manipulatives, historical texts and recordings, and primary document facsimiles. Items for purchase: Software, Trade Books in classroom sets, small batches for student groups, and individual reading. Writing Materials (Pens, stationary, notebooks, paper, etc.). NearPod \$22,000 Trade Books \$20,000	Cameron Cooley (Federal Compliance Officer)	06/30/2024	ESSER 3.0 [\$20000.00] Title 1 [\$22000.00]	
[S 1.2] Professional Development Provide professional development for teachers, administrators, instructional leaders and district advisors on how to articulate the instructional practice shifts that will improve teachers' pedagogy of the content, master of standard look fors, students' skill set, and students' proficient reading	[A 1.2.1] Provide Evaluation Focused Professional Development Instructional Facilitators staff will use the MASE Walk Through Rubric to monitor the fidelity of implementation of Level 3-5 TEAM English instruction. Instructional Facilitators staff will provide professional development on the	Cameron Cooley (Federal Compliance Officer)	06/30/2024	Title 1 ESSER 3.0	

level of grade supported texts.	high-quality instructional design, including the		
	gradual release of responsibility model. The		
Benchmark Indicator	Instructional Coach funded through Title I will		
Daily classroom observations using the MASE	provide the PD. Instructional Coaches' positions		
Classroom Walkthrough Protocol and Debriefing	will be funded by Title I Funds. Their		
Document will provide the school with data to	Responsibilities are as follows:		
determine trends in teachers' ability to effectively			
implement the identified instructional shifts outlined	1. Provide examples of best practices		
in the rubric and gauge the implementation of	2. Facilitate professional learning		
standard aligned instruction in order to plan	3. Ensure student achievement data is used to		
professional development support. Walkthrough	drive instructional decisions		
data will be monitored weekly for 80% standard	4. Assist teachers to look at student achievement,		
aligned core instructional implementation with	demographics and process data		
fidelity in order to provide individualized	5. Assist principal with periodic walk-throughs and		
professional learning support. Instructional	informal observations		
Leadership Team (ILT) meetings are conducted	6. Target programs or curriculum to address		
weekly at 85% attendance to ensure school	identified needs		
leaders are gaining and sharing knowledge of	7. Collaborate with teachers regarding instructional		
content, obtaining content support and resources	strategies to reach desired student learning		
through collaboration, and effectively	outcomes		
communicating new information with school-level	8. Schedule and conduct data meetings		
educators. Department and small-group leadership	9. Aggregate data from the school's digital		
sessions are facilitated monthly at 85% attendance	assessment platforms		
to support content lead teachers, PLC Coaches,	10. Coordinate school-wide assessments		
and administrators with feedback and targeted	11. Monitor the teacher mentoring program		
training that should result in more effective daily	12. Monitor and provide weekly feedback for		
instructional practices that should be observed	teacher lesson plans		
during walk-throughs. Quarterly PD sessions to	13. Monitor and provide quarterly feedback for unit		
help students reach the school's E/LA goals. New	plans		
teacher professional learning supports are offered	14. Facilitate staff-wide understanding of the		
at various times throughout each semester for new	research on effective strategies		
hires. Mentor rosters are submitted at the	15. Assist teachers to understand the "big picture"		
beginning of each semester to ensure collegial	to plan and develop horizontal and vertical		
support is assigned to each new hire.	instructional and assessment strategies		
	16. Identify, Plan, Execute, and Evaluate		
	research-based Professional Development for		
	Faculty & Staff		
	17. Facilitate annual boot camps for standardized		
	testing		
	18. Assist the school counselor with scheduling		
	19. Assist teachers with identifying and procuring		
	tools which could be used to increase student		

understanding and ashievement		
understanding and achievement		
20. Participate in summer enrichment activities		
Title I Personnel:		
Kimlynn Grice, ELA Instructional Coach		
(7/1/2023-6/30/2024)		
Danielle Powell, Social Studies Instructional Coach		
(7/1/2023-6/30/2024)		
· · · · ·		
Magan Hawa, Family Engranded Openialist		
Megan Howe, Family Engagement Specialist		
(7/1/2023-6/30/2024)		
Cameron Cooley (Federal Compliance Officer)		
Stipend		
ESSED 2.0 Dorooppol·		
ESSER 3.0 Personnel.		
Ange, Pantricia - Additional ACT Classroom		
Teacher (7/1/2023-6/30/2024)		
Arnold, Kamesha - Full-time Teaching Assistant		
(7/1/2023-6/30/2024)		
Cason, Brandy - Classroom RTI Coordinator		
(7/1/2023-6/30/2024)		
· /		
Cooley, Cameron - Classroom Teacher Grade 12		
(STEM) (7/1/2023-6/30/2024)		
. ,		
Cruz Comoz Nanov, Full time Administrative		
Gruz-Gomez, mancy - ruil-time Administrative		
Assistant (7/1/2023-6/30/2024)		
Caston Janice - Full time Toaching Assistant		
(7/1/2023-6/30/2024)		

[A 1.2.2] The Rookie's Playbook: A New Teacher's Practical Playbook for Thriving in the First Years of Teaching PD Provide ongoing, high-quality professional	Michael Greene (HS Math	08/31/2023	Title I [\$1200.00]	
West, Martha - COVID Response Coordinator (7/1/2023-6/30/2024)				
Schluterman, Lecia (PY 22-23) - Full-time Nurse (7/1/2023-6/30/2024)				
Powell, Kierra - Full-time Teaching Assistant (7/1/2023-6/30/2024)				
Niter, Joyce - Full-time Guidance Counselor (7/1/2023-6/30/2024)				
Neely, Natalie - Full-time Administrative Assistant (7/1/2023-6/30/2024)				
Mitchell, Dreyvon - Full-time Counseling Consultant (7/1/2023-6/30/2024)				
May, Brenda - Additional Professional Bus Driver (7/1/2023-6/30/2024)				
Martin, Wesley - COVID Response Director (7/1/2023-6/30/2024)				
Malone, Antonio - Additional PE Teacher (7/1/2023-6/30/2024)				
Lane, Chauncey - Full-time Mathematics Instructional Coach (7/1/2023-6/30/2024)				
Johnson, Christian - Full-time Teaching Assistant (7/1/2023-6/30/2024)				
Harris, Ladonna - Additional Custodial Staff (7/1/2023-6/30/2024)				
Greene, Micahel - Full-time Mathematics Instructional Coach (7/1/2023-6/30/2024)				

development at the school site for administrators, teachers, and other instructional staff to focus on changing instructional practices that result in improved student performance. Provide opportunities for professional growth through conferences. The Rookie's Playbook: A New Teacher's Practical Playbook for Thriving in the First Years of Teaching offers effective teaching techniques to help teachers become champions in the classroom. These powerful techniques are concrete, specific, and are easy to put into action the very next day.	Instructional Coach)			
 [A 1.2.3] External Professional Development **External Professional Development**: Like district professional development, we encourage our teachers to pursue external opportunities. We have allocated money in our budget to fund external training. As COVID-19 restrictions lift, we anticipate an uptick in external training. National Council for the Social Studies Dec 2-4, 2023 - \$15,000.00 SXSW EDU March 4-7, 2024 - \$15,000 https://www.sxswedu.com/attend/ Get Your Teach On January 13-15 Las Vegas, NV - \$15,000 https://www.getyourteachon.com/vegas Innovative Schools Summit New York- Feb 28-March 2 - \$15,000 https://innovativeschoolssummit.com/new-york/ Southeast Conference on School Climate Savannah GA June 3-5 2024 - \$15,000 https://academics.georgiasouthern.edu/ce/conferen ces/secsc/ Association for Middle Level Educators November 1-4 National Harbor, Md - \$15,000 (AMLE) https://amle.org/annual/registration/ 	Cameron Cooley (Federal Compliance Officer)	06/15/2024	Title 1 [\$60000.00] ESSER 3.0 [\$75000.00] Innovate School Models Grant [\$20000.00]	

	American Council of Teachers of Foreign Language ACTFL, Chicago, IL, November 17-19, 2023 - \$15,000 https://www.actfl.org/convention-and-expo 8th International Conference on the Future of Teaching and Education in Madrid, Spain, April 26- April 28, 2024. https://www.icfte.com/teaching-conference/ Cost TBD NSTA National Science Conference Kansas City, MO, October 25-28, 2023 - \$15,000 https://www.nsta.org/kc23				
 [S 1.3] Targeted Intervention and Personalized Learning Provide academic interventions, personalized learning activities, an individualized learning pace, and various instructional approaches designed to meet the needs of specific learners to improve student achievement. Benchmark Indicator Students should perform at or above 70% on MASE Formative Assessments (Fall, Winter and Spring) which align with core instructional standards for the specific quarter. Monthly progress monitoring data review of students' performance in targeted intervention (RTI2) to determine next steps of intervention support in an effort to get them to grade level. Weekly review of grade reports for students enrolled in summer learning opportunities to monitor and adjust the effectiveness of the learning opportunity and the impact on student learning and content delivery. 	[A 1.3.1] Differentiated Instruction Tiered intervention in class based on results from assessment data. Students with identified instructional needs (specifically students who are failing after a progress report, or who are identified as projected to perform at below proficient) will have required tutoring and intervention sessions in the last hour of the day.	Michael Greene (Instructional Coach)	03/30/2024	TISA [\$500.00]	
	[A 1.3.2] Improving Student Achievement Tested subject faculty will host field trips to subject-specific sites. This year we plan to visit	Danielle Powell	03/31/2024	TISA	

	Nashville, Tennessee to visit the State Capitol Building (ELA/Math, Social Studies), TN State Museum (Science, Social Studies), Adventure Science Center (Science, Mathematics), and the Tennessee Performing Arts Center (ELA).	(Instructional Coach)			
	[A 1.3.3] Tier III Intervention Provide academic interventions and personalized learning activities that are designed to meet the individual needs of the student and provide a learning pace and instructional approaches to meet the needs of each learner. We will also purchase supplementary reading materials that are high-interest, related to standards, used to apply skills, and chosen by stakeholders. These materials will include, trade books, novels, how-to books, ELA workbooks, fiction and non-fiction, graphic novels, chapter books, and periodicals.	Brandy Cason (RTI Coordinator)	05/17/2024	TISA	
[S 1.4] Recruit, retain and hire highly effective educators Provide effective teachers in ELA & Social Studies classes for students in all grade levels. Benchmark Indicator All educators hired are appropriately educated and licensed and have at least at TVAAS of 3 or above at hiring.	 [A 1.4.1] Human Capital Plan Memphis Academy of Science & Engineering (MASE) has a mentoring program where new teachers are paired with veteran teachers. In addition to the MASE Teacher Mentoring Program, we will also encourage teachers to explore options for teaching value-added courses such as those provided by Code.org. Beyond teacher mentorships, MASE believes the teachers with the most growth as measured by TVAAS and with the highest evaluation scores should populate the pool from which we select leaders to help us enhance the performance of the entire faculty. The success of our mentoring program will be measured by the number of teachers who are evaluated as high performing, improvement in new or struggling teachers, TVAAS growth scores, teacher satisfaction surveys, and complaints and compliments received. In addition, MASE will also offer targeted bonuses used to retain faculty in high-need positions who have experienced the difficulties of teaching during the COVID-19 pandemic and have added value in 	Rodrick Gaston, Kimlynn Grice, Michael Green,Danielle Powell (Instructional Coaches)	11/30/2023	TISA ESSER 3.0	

improving academic achievement and growth.		
PY 2022-23 Targeted Retention Bonuses		
Teachers and Teacher-type Employees		
Ange, Patricia		
Balark Janet		
Ballentine, Tasmine		
Beasley, Janwana		
Bell, Marva		
Berry, Joy		
Boddie, Xzaviana		
Buford, Rodderic		
Byrd, Carlos		
Carswell, Harold		
Cason, Brandy		
Castillo, Celeste		
Cooley, Cameron		
Doggett, Marilyn		
Fortier, Joshua		
Green, Bassanio		
Henderson, Breana		
Hernandez, Latera		

Hunt Maraball		
Hunt, Merchell		
Jackson, Julius		
Jenkins, Thomas		
Jones, DeShonda		
Lewis, Derrick		
Lewis, Gered		
Malone, Antonio		
Martin, Wesley		
Matthews, Gregory		
Miller, Cedric		
Moore, Latoya		
Newell, Tiesha		
Pina, Desiree		
Recker, Jerry		
Reid, Teranique		
Savage, Allen		
Schluterman, Lecia		
Smith, Constance		
Stepter, Ronald		
Stevenson, Emmett		
Suarez, Julio		

Taillie, Alex		
Tolliver, Sherrie		
Wells, Lorna		
Wolfe, Walter		
Everett, Autumn		
Gaston, Janice		
Hunter, Deveyon		
McIntosh, Eric		
Moody, Marcus		
Powell, Kierra		
Watson, Tykena		
Counseling Staff		
Mitchell, Dreyvon		
Niter, Joyce		
Tillis, Brittany		
Custodial Staff		
Harris, LaDonna		
May, Brenda		
Meeks, Michael		
Phillips, Genice		
Sea, Jourana		

Shotwell, Sheila		
Administrators		
Gaston, Rodrick		
Gaston, Angel		
Clark, Fernando		
Instructional Coaches		
Greene, Michael		
Grice, Kimlynn		
Lane, Chauncey		
Powell, Danielle		
Woodard, Kevin		
Clerical Staff		
Becton, Natalie		
Cruz Gomez, Nancy		
Angel, Elizabeth		
Henderson, Annette		
Hunter, Artunyala		
Ratliff, Timothy		
Smith Hannah, Wendy		
West, Martha		

2023-24 Targeted Retention Bonuses		
Teachers and Teacher-type Employees		
Ange, Patricia		
Arnett, Khristain		
Arnold, Kamesha		
Balark, Janet		
Beasley, Janwana		
Berry, Joy		
Brewer, Julie		
Brown, Shawn		
Byrd, Carlos		
Calhoun, Cristina		
Cannon, Tia		
Carswell, Harold		
Carter, Deloris		
Cason, Brandy		
Castro-Ibey, Ellisia		
Contreras, Uziel		
Cooley, Cameron		
Davis, Shantonia		
Doggett, Marilyn		

Flanagan, Willie		
Fletcher, Aundre		
Fortier, Joshua		
Gaston, Janice		
Gray, Cordell		
Green, Bassanio		
Hernandez, Latera		
Hunt, Merchell		
Hunter, Deveyon		
Jackson, Julius		
Jenkins, Thomas		
Johnson, Christian		
Johnson, JoAnn		
Latham, Brittany		
Leveque, Jordan		
Lewis, Derrick		
Loggins, Darius		
Malone, Antonio		
Martin, Zarinah		
McIntosh, Eric		
Miller, Cedric		

Miller, Rickey		
Moody, Marcus		
Moore, Latoya		
Pearson, Holly		
Phoenix, James		
Pina, Desiree		
Powell, Kierra		
Reid, Teranique		
Schluterman, Lecia		
Stepter, Ronald		
Stevens, Darren		
Stevenson, Jamal		
Suarez, Julio		
Taillie, Alex		
Taylor, Jeffery		
Toliver, Shate		
Ware, Katrina		
Wells, Lorna		
Wolfe, Walter		
Young, Sherlonda		
Young, Stanisha		

Bell, Marva		
Williams, Thomas		
Johnson, Sarah		
Vacant		
Counseling Staff		
Smith, Kenyecta		
Niter, Joyce		
Mitchell, Dreyvon		
Custodial Staff		
Houston, DeMarian		
Rayford, Gaderious		
Meeks, Michael		
Martin, Wesley		
May, Brenda		
Shotwell, Sheila		
Yates, Aundra		
Administrators		
Clark, Fernando		
Gaston, Angel		
Gaston, Rodrick		
Holmes, Chasitie		

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Howe, Megan			
Savage, Allen			
Williams, Jamie			
Instructional Coaches			
Greene, Michael			
Grice, Kimlynn			
Lane, Chauncey			
Powell, Danielle			
Woodard, Kevin			
Clerical Staff			
Becton, Natalie			
Campos, Elizabeth			
Cruz-Gomez, Nancy			
Gaston, Nyah			
Henderson, Annette			
Hunter, Artunyala			
Ratliff, Timothy			
Smith-Hannah, Wendy			
West, Martha			

[G 2] Mathematics

Memphis Academy of Science & Engineering will improve on-track/mastery percentages for grades 6-8 from 5.1% in 2022 to 15.0% in 2024; grades 9-12 from 1.3% in 2022 to 12.0% in 2024.

Performance Measure

Performance will be measured using the following tools:

TNReady Assessment

2023-24 Goals (On Track + Mastered)

6th Grade15%

7th Grade15%

8th Grade13%

Algebra I11%

Algebra II10%

Geometry14%

MASE Formative Assessment using Mastery Connect

2023-24 Goals (On Track + Mastered)

6th Grade17%

7th Grade17%

8th Grade15%

Algebra I13%

Algebra II12%

Geometry16%

Strategy	Action Step	Person Responsible	Estimated Completion Date	Funding Source	Notes
[S 2.1] Standard Aligned Core Instruction Teachers will plan and execute standard aligned lessons with intentionality and focus (data-informed instruction) to provide daily access to a rigorous	[A 2.1.1] Professional Development Instructional Facilitators staff will use the MASE Walk Through Rubric to monitor the fidelity of implementation of Level 3-5 TEAM Math	Michael Greene, Kevin Woodard, Chauncey	04/30/2024	Title 1 [\$78000.00]	

math curriculum that will develop students'	instruction. Instructional Facilitators staff will	Lane	ESSER 3.0	
engagement in important content, build on prior	provide professional development on the	(Instructional	[\$175000.00]	
knowledge (pre-requisite skills), and promote	high-quality instructional design, including the	Coaches)		
mastery of TN Standards to ensure students are	gradual release of responsibility model. Michael			
career and college ready.	Greene, Kevin Woodard, Chauncey Lane			
	Instructional Coaches (7/1/2022-6/30/2023)			
Benchmark Indicator				
Students should perform at or above 70% on	1. Provide examples of best practices			
MASE Formative Assessments/Benchmarks (Fall,	2. Facilitate professional learning			
Winter and Spring) which align with core	3. Ensure student achievement data is used to			
instructional standards for the specific quarter.	drive instructional decisions			
	4. Assist teachers to look at student achievement,			
Daily classroom observations using the TEAM	demographics and process data			
Classroom Walkthrough Protocol and Debriefing	5. Assist principal with periodic walk-throughs and			
Document will provide the MASE with data to	informal observations			
determine trends in teachers' ability to effectively	6. Target programs or curriculum to address			
implement the identified instructional shifts outlined	identified needs			
in the rubric and gauge the implementation of	7. Collaborate with teachers regarding instructional			
standard aligned instruction.	strategies to reach desired student learning			
	outcomes			
District Walkthrough data will be monitored through	8. Schedule and conduct data meetings			
the school's ILT. Data will be collected and	9. Aggregate data from the school's digital			
analyzed to determine trends and implementation	assessment platforms			
of the instructional practices using Google Meet.	10. Coordinate school-wide assessments			
Data should show teachers implementing the	11. Monitor the teacher mentoring program			
practices at or above 80% per visit.	12. Monitor and provide weekly feedback for			
	teacher lesson plans			
Quarterly review of TEAM observation data to	13. Monitor and provide quarterly feedback for unit			
monitor educators delivery of standard aligned	plans			
lessons to the TN Standards.	14. Facilitate staff-wide understanding of the			
	research on effective strategies			
	15. Assist teachers to understand the "big picture"			
	to plan and develop horizontal and vertical			
	instructional and assessment strategies			
	16. Identify, Plan, Execute, and Evaluate			
	research-based Professional Development for			
	Faculty & Staff			
	17. Facilitate annual boot camps for standardized			
	testing			
	18. Assist the school counselor with scheduling			
	19. Assist teachers with identifying and procuring			
	tools which could be used to increase student			

understanding and achievement 20. Participate in summer enrichment activities				
Title I Personnel: Kevin Woodard, Science Instructional Coach (7/1/2023-6/30/2024)				
ESSER 3.0 Personnel:				
Michael Greene, HS Math Instructional Coach (7/1/2023-6/30/2024)				
Chauncey Lane, MS Math Instructional Coach (7/1/2023-6/30/2024)				
[A 2.1.2] Improving student achievement School Instructional Facilitators staff will provide professional development to assist teachers in planning and delivering engaging learning experiences that strategically build fluency and problem solving skills.	Chauncey Lane, Michael Greene (Instructional Coaches)	04/30/2024	TISA	
[A 2.1.3] Mathematics & Science Instructional Supplies & Equipment Instructional supplies like scientific calculators, manipulatives, computers, and classroom/office supplies which help students to visualize mathematical concepts will be purchased.	Cameron Cooley (Federal Compliance Officer)	12/22/2023	Title 1 [\$54000.00] ESSER 3.0 [\$48000.00]	
Instructional Classroom Supplies \$30,000			School Models	
Display Boards for Science Teachers \$24,000			Grant [\$25000.00]	
Display Boards for Focus Teachers \$24,000				
2D Printers (Glowforge) \$24,000				

	3D Printers (MakerBot) \$25,000				
[S 2.2] Professional Development Provide ongoing, high quality professional development at the school level for school leaders, teachers, and other instructional staff that focuses on instructional shifts and strategies that result in improved student performance. Benchmark Indicator Daily classroom observations using the MASE Classroom Walkthrough Protocol and Debriefing Document will provide the school with data to determine trends in teachers' ability to effectively implement the identified instructional shifts outlined in the rubric and gauge the implementation of standard aligned instruction in order to plan professional development support. Walkthrough data will be monitored weekly for 80% standard aligned core instructional implementation with fidelity in order to provide individualized professional learning support. Instructional Leadership Team (ILT) meetings are conducted weekly at 85% attendance to ensure school leaders are gaining and sharing knowledge of content, obtaining content support and resources through collaboration, and effectively communicating new information with school-level educators. Department and small-group leadership sessions are facilitated monthly at 85% attendance to support content lead teachers, PLC Coaches, and administrators with feedback and targeted training that should result in more effective daily instructional practices that should be observed during walk-throughs. Quarterly PD sessions to help students reach the school's E/LA goals. New teacher professional learning supports are offered at various times throughout each semester for new hires. Mentor rosters are submitted at the beginning of each semester to ensure collegial	3D Printers (MakerBot) \$25,000 [A 2.2.1] Professional Development Instructional Facilitators staff will use the MASE Walk Through Rubric to monitor the fidelity of implementation of Level 3-5 TEAM Math instruction. Instructional Facilitators staff will provide professional development on the high-quality instructional design, including the gradual release of responsibility model. Instructional Facilitators or Coaches are funded through Title I. Facilitators will also conduct a Family Math and Science Night and Night at the MASE Museum. A math and science student project exhibition.	Michael Greene (Instructional Coach)	04/30/2024	TISA	
support is assigned to each new hire.					

	[A 2.2.2] Personal Learning Goals for Teachers Each teacher will be required to seek high-quality, research-based professional development from a variety of resources online. Teachers will be required to submit certificates from this professional development.	Chauncy Lane (Instructional Coach)	12/22/2023	TISA	
[S 2.3] Targeted Interventions and Personalized Learning, Provide academic interventions, personalized learning activities, an individualized learning pace, and various instructional approaches designed to meet the needs of specific learners to improve student achievement.	[A 2.3.1] Chromebooks, Computers, Printers To make sure that every student has access to mathematical learning tools which target misconceptions and track performance on learning objectives and TN Core standards on an ongoing basis.	Timothy Ratliff (IT Director)	12/22/2023	ESSER 3.0 [\$75000.00] Title 1 [\$50000.00]	
Benchmark Indicator Students should perform at or above 70% on MASE Formative Assessments (Fall, Winter and Spring) which align with core instructional standards for the specific quarter.	Additional Chromebooks \$25,000 Classroom Printers \$25,000 Grade Level Copiers \$25,000				
Monthly progress monitoring data review of students' performance in targeted intervention (RTI2) to determine next steps of intervention support in an effort to get them to grade level.	Middle School Computer Science PCs \$25,000 High School Computer Science PCs \$25,000				
Weekly review of grade reports for students enrolled in summer learning opportunities to monitor and adjust the effectiveness of the learning opportunity and the impact on student learning and content delivery.					
	[A 2.3.2] Supplemental Science Supplies & Equipment We see science and mathematics as being intertwined disciplines. We will purchase science supplies and equipment which challenge students to employ mathematical concepts on an on-going basis to answer scientific questions, make critical measurements, and provide practical mathematical application	Kevin Woodard (Instructional Coach)	12/22/2023	ESSER 3.0 [\$30000.00]	

[A 2.3.3] Extended Learning Time R3, Rockets, Robotics, and Arithmetic, is an innovative after-school and summer program centered around Science, Technology, Engineering, Arts and Mathematics (STEAM). Created by and housed at the Memphis Academy of Science & Engineering, R3, is an incubator for the skills that have historically made this country a bastion of industrial know-how and technical might. We believe that it's high time for students in our community to play their part in regaining some of the ground lost in recent years to some of our global competitors. This program is an extension opportunity that brings together like-minded students and challenges the intellect, develops character, and exposes young engineers to internationally recognized and pedagogically sound principles, you have found your place. Students will have high-impact experiences in science courses, terrestrial and underwater robotics, rocketry, programming, computer-aided design, and arts and crafts. Activities reinforce concepts learned or introduced during the school day.	Cameron Cooley (Federal Compliance Officer)	06/30/2024	21st CCLC [\$185000.00]	
[A 2.3.4] Differentiated Intervention Tiered intervention in class based on results from assessment data, use of IXL (Algebra 1-2), All-In Learning (Geometry), Study.com (Grades 6-12), and Study Island (Grades 6-12), NearPod (Grades 6-12), and Weather Bug	Cameron Cooley (Federal Compliance Officer)	12/22/2023	ESSER 3.0 [\$50000.00] Title 1 [\$25000.00]	

[G 3] College and Career Readiness

Memphis Academy of Science & Engineering will increase the percentage of ready graduates from 9.3% (2022) to 15% (2024) and increase the graduation rate from 94.7% (2022) to 95% (2024).

Performance Measure

Performance effectiveness will be measure by the following:

- * Early Post Secondary Opportunities being offered to 100% of students.
- * ACT composite score (21 or higher) (>15% of Students)
- * Earnings of Industry Certifications (>10% of Students)

* ASVAB Scores (>20% of Student scoring high enough for military eligibility)

* Graduation Rate (95%)					
Strategy	Action Step	Person Responsible	Estimated Completion Date	Funding Source	Notes
[S 3.1] ACT Preparation Provide targeted content and test taking skills support to students in the 16-20 ACT composite cohort to undergird content area deficits, improve testing stamina and address school-wide areas for concern in achieving a composite score of 21. Benchmark Indicator Quarterly review of student's report card data to monitor success rates in ACT supported courses. Quarterly** **attendance roster reviews of ACT workshops will demonstrate student exposure and opportunity for skill building for test mastery.	[A 3.1.1] After School ACT Prep Students will have access to focused ACT Help during the after-school program.	Latera Hernandez	03/29/2024	21st CCLC	
	[A 3.1.2] Five Years of ACT Classes Students will begin ACT Prep Classes in the 8th Grade for accelerated students, and full classes for 9th Grade through 12th Grades.	Patricia Ange & Harold Carswell	05/24/2024	ESSER 3.0 [\$140000.00]	
 [S 3.2] Early Post-Secondary Opportunities Develop and expand opportunities for students to access multiple early post-secondary opportunities (EPSO) and advance academic courses while enrolled in high school in order to increase students' college and career readiness. Benchmark Indicator Semester review of the number of Advanced Academics courses offered per year in comparison to the previous year will demonstrate an increase in advance course offerings. Quarterly review of students enrolled in each Advanced Academics course comparing grade distribution, course participation, and AP exam success rate to the previous year. 	[A 3.2.1] STEM in Motion A global organization that stands as the leader in medical technology, Smith and Nephew designs and manufactures technology that aims to restore people to health and well-being. In our partnership with Smith and Nephew, 12th-grade students gain invaluable real-world experience through robust externships. More specifically, participating students complete their dual enrollment courses one half of the school day and engage in their Smith and Nephew externships the other half. This format is followed all five days of the school week, allowing students to be immersed in the externship experience where they shadow Smith and Nephew employees, learning about relevant technology and engineering tactics. In addition, this externship provides students with the opportunity to form	Cameron Cooley	04/30/2024	ESSER 3.0 [\$20000.00]	

Semester review of students in AP tutoring compared to the previous semester and year to measure students participation and success in AP courses.	relationships and network, as well as build important soft skills. Research definitively shows that mastery of soft skills is critical to workplace success. For instance, "according to LinkedIn's 2019 Global Talent Trends report, 89 percent of recruiters say when a hire doesn't work out, it usually comes down to a lack of soft skills." In alignment with this, "employers are now prioritizing soft skills during hiring" as hard skills can be developed on the job, but soft skills tend to be harder for companies to cultivate.16 In short, this partnership provides robust opportunities for our students to gain exposure to 21st-century hard skills in STEM, as well as acquire critical soft skills.				
	[A 3.2.2] Dual Enrollment We implement a robust dual enrollment program, which is realized through partnerships with technology-focused colleges. Specifically, we have partnerships in place with Moore Tech College of Technology, Southwest Tennessee Community College, and the University of Memphis School of Public Health and are in the process of solidifying additional partnerships. Qualified students take up to 4 credit-bearing dual enrollment courses (12 credit hours) during the regular school year.	Joyce Niter	05/17/2024	TISA Innovative School Models Grant	
[S 3.3] Career Exploration and Work-Based Learning Opportunities Provide early opportunities for K-8 students in college and career planning by identifying interests and career expectations. Assist students in early high school grades with identifying interests and career expectations as well as opportunities for internships, apprenticeships, etc. Benchmark Indicator Semester review of student career interest inventories to gauge and support high school	 [A 3.3.1] STEM Focus Electives In grades 6-8, all students at MASE are enrolled in the following courses: **STEM Explorers (Grade 6)** is a fundamental course for middle school students to search for answers to "*What is STEM*?" A student proficient in this course will understand science, technology, engineering, and mathematics (STEM) as a collection of interrelated disciplines, rather than a series of isolated fields. Students will come away from this course with a thorough understanding of 	Cameron Cooley	05/24/2024	TISA	

course planning.

Quarterly monitor enrollment and course selection for 8th and 9th grade students in CCTE courses that will support the CCTE redesign by evaluating student investment via attendance, course selection, and grades in redesign efforts.

Quarterly review of the Work Based Learning program to maintain professional partnerships and guarantee student availability as they enter early high school grades.

Analyze semester transcripts for Pathways to support the program of study and maintain alignment of the pre-requisite skills for industry certification for students in grades 9-12 to ensure students are appropriately progressing through the program. how the STEM disciplines work together to investigate the world, define problems, and create optimal solutions to benefit society. In this course, students will explore the history of engineering and technology; they will be introduced to the practices of science and engineering; and they will explore various STEM fields to empower them to make an informed decision when selecting a career pathway in high school.

STEM Innovators (Grade 7) is a fundamental course for middle school students to understand the relationship between STEM and innovation, as well as explore the possibilities of "*What could be?*" Upon completion of this course, proficient students will understand why innovation is important and how it benefits society. Students will learn how innovation requires creativity and leads to new discoveries and technologies that make life better for humans. In this course, students will identify past innovations and what inspired their creation. Students will continue learning the practices of science and engineering. This course will reinforce the specific practices of developing and using models; planning and carrying out investigations; and analyzing and interpreting data.

STEM Designers (Grade 8) is a fundamental middle school course that trains students to define problems and methodically answer the question, "*What is the solution?*" Upon completion of this course, proficient students understand that engineering design is a process of developing solutions to problems and challenges in order to meet the needs of society. Students continue to apply the practices for science and engineering learned in STEM Explorers and STEM Innovators; however, STEM Designers places more emphasis on practices such as using mathematics and computational thinking; designing solutions; engaging in argument from evidence; and obtaining, evaluating, and communicating

information. In addition to gaining a deep			
understanding of the relationship between			
engineering and design, students who complete			
this course will learn how both innovation and			
engineering design result in new technologies that			
benefit humans.			
In Grades 9-12 most students are enrolled in			
STEM Education courses as their focus electives			
for graduation. The following are the classes for			
Grades 0.12			
Glades 9-12			
STEM I: Foundations is a foundational source			
in the STEM eluptor for students interested in			
learning more about careers in science, technology,			
engineering and mathematics. This course covers			
basic skills required for STEM fields of study. Upon			
completion of this course, proficient students are			
able to identify and explain the steps in both the			
engineering design and the scientific inquiry			
processes. They conduct research to develop			
meaningful questions, define simple problem			
scenarios and scientific investigations, develop			
fundamental design solutions, conduct basic			
mathematical modeling and data analysis, and			
effectively communicate solutions and scientific			
explanations to others.			
STEM II: Applications is a project-based			
learning experience for students who wish to			
further explore the dynamic range of STEM fields			
introduced in STEM I: Foundation, Building on the			
content and critical thinking frameworks of STEM			
this course asks students to apply the scientific			
inguiry and engineering design processes to a			
anyon y and engineering design processes to a			
the help of student input Instructors design a			
ne neip of student input. Instructors design a			
project in one of two broad pathways (if aditional			
sciences or engineering) that reflects the interest of			
the class as a whole; the students then apply the			
steps of the scientific inquiry or the engineering			
design process throughout the course to ask			

questions, test hypotheses, model solutions, and communicate results. In some cases, instructors may be able to design hybrid projects that employ elements of both scientific inquiry and the engineering design process. Upon completion of this course, proficient students will have a thorough understanding of how scientists and engineers research problems and methodically apply STEM knowledge and skills; and they will be able to present and defend a scientific explanation and/or an engineering design solution to comprehensive STEM-related scenarios.

STEM III: STEM in Context is an applied course in the STEM career cluster that allows students to work in groups to solve a problem or answer a scientific question drawn from real-world scenarios within their schools or communities. This course builds on STEM I: Foundation and STEM II: Applications by applying scientific and engineering knowledge and skills to a team project. Upon completion of this course, proficient students will be able to effectively use skills such as project management, team communication, leadership, and decision making. They will also be able to effectively transfer the teamwork skills from the classroom to a work setting.

STEM IV: STEM Practicum is a capstone course intended to provide students with the opportunity to apply the skills and knowledge learned in previous STEM Education courses within a professional, working environment. In addition to developing an understanding of the professional and ethical issues encountered by STEM professionals in the workplace, students learn to refine their skills in problem-solving, research, communication, data analysis, teamwork, and project management. The course is highly customizable to meet local system needs: instruction may be delivered through school laboratory training or through work-based learning

arrangements such as internships, cooperative				
education, service learning, mentoring, and job				
shadowing. Upon completion of this course,				
proficient students will be prepared for				
postsecondary study in a STEM field.				
STEM in Motion will place high school seniors				
off-site, within the corporate entities who are our				
partners. These sites will be "company schools,"				
offering daily opportunities and subsequent				
internships for embedded students to use their				
skill-based education in actual business				
management and problem-solving. Professionals				
and specialists volunteer to guide students through				
the corporate cultures, to frame business pain				
points, and to mentor them. Our students are the				
local labor force, and it benefits everyone when				
they are prepared to compete and to work. The				
educations and skills required to make them strong				
and productive employees, or to facilitate their				
plunge into self-employment, are the instruments of				
economic development and higher incomes that				
are increasingly stable and growing. Employers				
have facilitated deep and abiding changes in the				
curriculum for students. General and				
STEM-focused knowledge are still desirable, but				
knowing that students understand the corporate				
work environment, have wrestled with business				
analysis, and solved problems, puts their eventual				
employer (self or otherwise) ahead of his				
competitors. Additionally, corporate and community				
partners build both excited and loyal employees, or				
volunteers. MASE will continue strengthening its				
curriculum, as students come back to their				
half-days and subjects with very different questions				
to guide their learning and instruction.				
	Comore	05/04/0004	In a suption	
[A 3.3.2] FOCUS FORWARD GRADUate Program	Cameron	03/24/2024	nnovative Sebool	
WASE FOCUS FORWARD GRADUALE PROGRAM	Cooley		Modele	
Addressing skill gans between regional industry				
Addressing skill gaps between regional modelity			Gidiil 1¢172550.001	
needs and the skill level of students is crucial for			[ຈ17∠ວວບ.90]	
economic growth, workforce development, and				

social equity. There are several ways that the MASE Focus Forward Project to address this issue:

Partnerships between industry and education: Collaboration between local businesses and educational institutions can help bridge the skill gap. This partnership will involve internships, apprenticeships, job shadowing, and guest speakers from industry professionals. This approach can provide students with relevant real-world experience and allow businesses to find and develop skilled workers.

Curriculum Alignment: MASE has used the data available from the Tennessee Department of Education their curriculum with the needs of regional industries. This alignment, beginning in the 6th Grade STEM Explorers course helps students acquire relevant skills and knowledge that meet the needs of local employers. For example, students in this course gain a familiarity of what sorts of industries are in our area. In addition, students will continue along their STEM Education focus pathway with personal interactions with career and industry professionals.

The MASE Focus Forward Director, Assistant, Counselors, Focus Teachers, and Educational Assistants: Providing career guidance and counseling to students can help them make informed decisions about their education and career paths. The Focus Forward team will include career fairs, career interest inventories, and career counseling sessions during annual consultations in conjunction with each student's family. Career guidance and counseling will help students understand the skills and qualifications required for different career paths and industries.

Professional Development for Educators: Professional development for educators can help

them stay up-to-date with the latest industry trends and technologies. The VEX robotics bundles we plan to procure for our STEM classes will come with their own professional development modules to enable teachers to effectively facilitate robotics lessons and experiences.		
Focus Forward Graduates		
A points-based system for middle and high school students earning special recognition for gaining career-related experiences can be an effective way to incentivize and reward students for their efforts in exploring their interests and developing valuable skills for their future careers. Here's an example of how such a system could work:		
Eligibility: The program could be open to all high school students who are actively engaged in pursuing career-related experiences such as internships, job shadowing, volunteering, participating in clubs or competitions, attending workshops or conferences, or completing online courses or certifications.		
** **		
Point Allocation: Each experience or achievement could be assigned a certain number of points based on its level of difficulty, duration, and relevance to the student's chosen career path. For instance, a summer internship at a prestigious company would be worth more points than interviewing an industry professional.		
Record-keeping: The students would be responsible for uploading their experiences and submitting evidence of completion to their school's		
Focus Forward office via their current focus related		

courses in the Focus Forward Portal. This could		
include certificates, transcripts, letters of		
recommendation, photos, or other documentation.		
Deservettion* If students a student was also of OC/		
Recognition I students a student reaches 85%		
of the point threshold by the third quarter of their		
8th grade or 12th Grade year, they will be		
recognized with a special designation such as a		
"Focus Forward Jr Graduate" (8th Grade) or Focus		
Forward Graduate (12th Grade) and receive a		
certificate, announcement of their status at		
graduation, and for 12th Grade a Focus Forward		
Medallion to be awarded during the graduation		
ceremony. Higher point thresholds could be		
associated with more prestigious titles and prizes,		
such as scholarships or invitations to off-campus		
career related experiences like paid internships		
and prestigious camps in their disciplines. Although		
hundreds of opportunities around the country will		
be made available to students throughout their time		
at MASE.		
Integration with academic curriculum: The		
noints-based system is to be integrated with the		
school's academic curriculum as an extension of		
the milestones related to the focus-specific course		
at each grade level. For example, to provide		
additional incentives for students to pursue		
career-related experiences. For instance, students		
will earn honus points for completing relevant		
activities outside of class		
Overall, our points based evetem for middle and		
bigh school students earning special recognition for		
anining approached experiences could be to		
yammy career-related experiences could help to		
motivate and reward students for their efforts in		
developing skills and exploring potential career		
paths. It will also encourage more students to take		
advantage of the various opportunities available to		

	them and better prepare them for the workforce				
	after graduation				
	ISM Grant Personnel·				
	Cameron Cooley, Focus Forward Director				
	(7/1/2023 6/30/2024)				
	(17172023-0/30/2024)				
	Javas Nitar, Facus Facuard Counselor				
	(7/1/2023-6/30/2024)				
	Brittany Tillis, Focus Forward Counselor				
	(7/1/2023-6/30/2024)				
	Nya Gaston, Focus Forward Assistant				
	(7/1/2023-6/30/2024)				
	Focus Teachers (7/1/2023-6/30/2024)				
	Focus Forward Teaching Assistants				
	(7/1/2023-6/30/2024)				
IS 3.41 Effective Transitions (Middle to High	[A 3.4.1] MASE Transition Plan	Joyce Niter	04/30/2024	TISA	
[S 3.4] Effective Transitions (Middle to High School to Post-Secondary)	[A 3.4.1] MASE Transition Plan	Joyce Niter	04/30/2024	TISA	
[S 3.4] Effective Transitions (Middle to High School to Post-Secondary)	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on:	Joyce Niter	04/30/2024	TISA ISM Grant	
[S 3.4] Effective Transitions (Middle to High School to Post-Secondary) ****Provide programs and initiatives designed to prepare students, parents, and teachers for a	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on:	Joyce Niter	04/30/2024	TISA ISM Grant	
[S 3.4] Effective Transitions (Middle to High School to Post-Secondary) ****Provide programs and initiatives designed to prepare students, parents, and teachers for a smooth and positive transition between specific	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on: - Increasing student autonomy to strengthen academic engagement - Increasing involvement in	Joyce Niter	04/30/2024	TISA ISM Grant	
[S 3.4] Effective Transitions (Middle to High School to Post-Secondary) ****Provide programs and initiatives designed to prepare students, parents, and teachers for a smooth and positive transition between specific grade levels and educational placements	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on: - Increasing student autonomy to strengthen academic engagement - Increasing involvement in parental quided activities - Increasing positive	Joyce Niter	04/30/2024	TISA ISM Grant	
[S 3.4] Effective Transitions (Middle to High School to Post-Secondary) ****Provide programs and initiatives designed to prepare students, parents, and teachers for a smooth and positive transition between specific grade levels and educational placements.	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on: - Increasing student autonomy to strengthen academic engagement - Increasing involvement in parental guided activities - Increasing positive, responsible behavior. Increasing attendance -	Joyce Niter	04/30/2024	TISA ISM Grant	
[S 3.4] Effective Transitions (Middle to High School to Post-Secondary) *****Provide programs and initiatives designed to prepare students, parents, and teachers for a smooth and positive transition between specific grade levels and educational placements.	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on: - Increasing student autonomy to strengthen academic engagement - Increasing involvement in parental guided activities - Increasing positive, responsible behavior -Increasing attendance - Increasing areficiency on all academents	Joyce Niter	04/30/2024	TISA ISM Grant	
[S 3.4] Effective Transitions (Middle to High School to Post-Secondary) ****Provide programs and initiatives designed to prepare students, parents, and teachers for a smooth and positive transition between specific grade levels and educational placements. Benchmark Indicator	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on: - Increasing student autonomy to strengthen academic engagement - Increasing involvement in parental guided activities - Increasing positive, responsible behavior -Increasing attendance - Increasing proficiency on all assessments - Increasing the rate of students matriculating from	Joyce Niter	04/30/2024	TISA ISM Grant	
 [S 3.4] Effective Transitions (Middle to High School to Post-Secondary) ****Provide programs and initiatives designed to prepare students, parents, and teachers for a smooth and positive transition between specific grade levels and educational placements. Benchmark Indicator Annual review of parent and student evaluation support data will be used to assess the 	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on: - Increasing student autonomy to strengthen academic engagement - Increasing involvement in parental guided activities - Increasing positive, responsible behavior -Increasing attendance - Increasing proficiency on all assessments - Increasing the rate of students matriculating from	Joyce Niter	04/30/2024	TISA ISM Grant	
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 [S 3.4] Effective Transitions (Middle to High School to Post-Secondary) ****Provide programs and initiatives designed to prepare students, parents, and teachers for a smooth and positive transition between specific grade levels and educational placements. Benchmark Indicator Annual review of parent and student evaluation survey data will be used to assess the effectiveness of the transition programs and high packed parent 	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on: - Increasing student autonomy to strengthen academic engagement - Increasing involvement in parental guided activities - Increasing positive, responsible behavior -Increasing attendance - Increasing proficiency on all assessments - Increasing the rate of students matriculating from MASE Middle to MASE High. All first time ninth grade students at Memphis Academy of Science & Expressions and assessments -	Joyce Niter	04/30/2024	TISA ISM Grant	
 [S 3.4] Effective Transitions (Middle to High School to Post-Secondary) *****Provide programs and initiatives designed to prepare students, parents, and teachers for a smooth and positive transition between specific grade levels and educational placements. Benchmark Indicator Annual review of parent and student evaluation survey data will be used to assess the effectiveness of the transition programs and high school course offerings; 	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on: - Increasing student autonomy to strengthen academic engagement - Increasing involvement in parental guided activities - Increasing positive, responsible behavior -Increasing attendance - Increasing proficiency on all assessments - Increasing the rate of students matriculating from MASE Middle to MASE High. All first time ninth grade students at Memphis Academy of Science & Engineering are community focused on:	Joyce Niter	04/30/2024	TISA ISM Grant	
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 [S 3.4] Effective Transitions (Middle to High School to Post-Secondary) *****Provide programs and initiatives designed to prepare students, parents, and teachers for a smooth and positive transition between specific grade levels and educational placements. Benchmark Indicator Annual review of parent and student evaluation survey data will be used to assess the effectiveness of the transition programs and high school course offerings; Review 4-year student academic and transition 	[A 3.4.1] MASE Transition Plan All Grade 6-8 students at Memphis Academy of Science & Engineering are community focused on: - Increasing student autonomy to strengthen academic engagement - Increasing involvement in parental guided activities - Increasing positive, responsible behavior -Increasing attendance - Increasing proficiency on all assessments - Increasing the rate of students matriculating from MASE Middle to MASE High. All first time ninth grade students at Memphis Academy of Science & Engineering are community focused on: -Increasing student accountability to strengthen academic and social engagement - Increasing	Joyce Niter	04/30/2024	TISA ISM Grant	
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transition plans) to ensure students are on track for	programs. Guidance Counselor works		
the next grade and implementation of	collaboratively with colleges, universities, faculty		
accommodations, modifications and intervention.	members, and students in bringing different		
	recruiters to MASE continuously throughout the		
	school-year so that students have the opportunity		
	to obtain post-secondary information during the		
	school-day. In addition, MASE's guidance		
	department offers valuable services to student and		
	parents in the area of counseling, career search		
	programs, and helping students explore		
	possibilities and determine preferences.		

[G 4] Safe and Healthy Students

Memphis Academy of Science & Engineering will increase school-level interventions and supports.

Performance Measure

Interventions and supports will be measured using the following:

- * PowerSchool Data
- + Goal <10% of students with >15 absences
- * Class Dojo Points
- + Goal >85% of students with minimum points at the end of each quarter

Strategy	Action Step	Person Responsible	Estimated Completion Date	Funding Source	Notes
[S 4.1] Attendance and Behavior Interventions and Supports Implement targeted interventions and support programs and initiatives that address identified behavior needs and provide appropriate student supports.	[A 4.1.1] Attendance, Behavior and Related Supports The Memphis Academy of Science and Engineering believes that regular attendance is a necessary requirement of all students.	Wendy Hannah (Attendance Secretary), Jamie Williams & Allen	05/24/2024	TISA	
Benchmark Indicator In order to look at attendance rates and factors that cause students to be absent from school the benchmark indicators are:	day that school is officially in session and remain at school for the entirety of the school day. Only the following reasons will be considered for excused absences:	(Deans of Students), Fernando Clark (ISS Coordinator)			
Student discipline reports - 20 day reporting period will assist in monitoring students behavior and effectiveness behavioral interventions and supports measures aimed at reducing student discipline	1. Illness, injury, pregnancy, homebound circumstance, or hospitalization of student. The District may require a parent conference and/or physician verification to justify absences after the				

incidents.	accumulation of ten (10) days of absence during a		
	school year. Notes must be date specific and will		
Attendance and suspension data - 20 day reporting	be required for subsequent absences beyond ten		
period, will assist in monitoring students'	(10) days.		
attendance and the effectiveness of behavioral	2. Death or serious illness within the student's		
interventions and supports measures aimed at	immediate family.		
improved student attendance.	3. When the student is officially representing the		
	school in a school-sponsored activity or attendance		
Monitoring students who have been identified as	at school-endorsed activities and verified college		
needing additional support (i.e. homeless, foster	visits.		
care, student involved in RTIB programs, Truancy	4. Special and recognized religious holidays		
Supports and progressive discipline supports).	regularly observed by persons of their faith. Any		
	student who misses a class or day of school		
	because of the observance of a day set aside as		
	sacred by a recognized religious denomination of		
	which the student is a member or adherent, where		
	such religion calls for special observances of such		
	day, shall have the absence from that school day or		
	class excused and shall be entitled to make up any		
	school work missed without the imposition of any		
	penalty because of the absence.		
	5. A court order; a subpoena; and/or a legal court		
	summons.		
	6. Extenuating circumstances over which the		
	student has no control as approved by the		
	principal.		
	7. If a student's parent, custodian or another		
	person with legal custody or control of the student		
	is a member of the United States Armed Forces,		
	including a member of a state National Guard or a		
	Reserve component called to federal active duty,		
	the student's Principal shall give the student:		
	* An excused absence for one (1) day when the		
	student's parent, custodian or other person with		
	legal custody or control of the student is deployed;		
	* An additional excused absence for one (1) day		
	when the student's parent, custodian or other		
	person with legal custody or control of the student		
	returns from deployment; and		
	* Excused absences for up to ten (10) days for		
	visitation when the student's parent, custodian or		
	other person with legal custody or control of the		

-		
	student is granted rest and recuperation leave and is stationed out of the country. * Excused absences for up to ten (10) days cumulatively within the school year for visitation during the deployment cycle of the student's parent, custodian or other person with legal custody or control of the student. Total excused absences under this section (c) and (d) shall not exceed a total of ten (10) days within the school year. The student shall provide documentation to the school as proof of the deployment of the student's parent, custodian or other person with legal custody or control of the student.	
	Participation in a non-school-sponsored extracurricular activity. A school principal or the principal's designee may excuse a student from school attendance to participate in a non-school-sponsored extracurricular activity, if the following conditions are met:	
	(1) The student provides documentation to the school as proof of the student's participation in the non-school-sponsored extracurricular activity; and	
	(2) The student's parent, custodian, or other person with legal custody or control of the student, prior to the extracurricular activity, submits to the principal or the principal's designee a written request for the excused absence. The written request shall be submitted no later than seven (7) business days prior to the student's absence.	
	The written request shall include:	
	(A) The student's full name and personal identification number;	

(B) The student's grade;		
(C) The dates of the student's absence;		
(D) The reason for the student's absence; and		
(E) The signature of both the student and the student's parent custodian, or other person with legal custody or control of the student.		
The principal or the principal's designee shall approve, in writing, the student's participation in the non-school-sponsored extracurricular activity.		
The principal may limit the number and duration of non-school-sponsored extracurricular activities for which excused absences may be granted to a student during the school year; however, such the principal shall excuse no more than ten (10) absences each school year for students participating in non-school-sponsored extracurricular activities.		
Students receiving an excused absence under this section shall have the opportunity to make up schoolwork missed and shall not have their class grades adversely affected for lack of class attendance or class participation due to the excused absence.		
A written statement within two (2) school days of the student's return to school shall be required from the parent or guardian explaining the reason for each absence. If necessary, verification is required from an official source to justify absences. All absences other than those outlined above shall be		
considered unexcused. Parents may appeal unexcused absences to their child's school principal (or designee). The appeal must be: (1) in writing and include documentation necessary to		

support the appeal; (2) submitted within five (5) school days of the parent's receipt of the first official attendance letter generated by MASE that is referenced in MSCS policy 6016 Truancy District; and (3) based on one or more of the allowable reasons for excused absences outlined in this policy. Within five (5) school days of receipt of the request for appeal, the Principal (or designee) shall review the appeal, meet with the parents to allow them an opportunity to be heard, and render a decision regarding the appeal. The decision of the principal (or designee) that is compliant with applicable law and district policy is final. (This appeal process for determining unexcused absences is ancillary to a truancy decision rendered by a juvenile court judge as described in TCA 49-6-3010.) Questions regarding school-level decisions may be directed to the district department responsible for academic school operations.

Absentee Policy/Intervention

Tier I (2-4 unexcused absences) a conference with the student and the student's parent/guardian. An attendance contract, based on the conference, to be signed by the student, the parent/guardian, or other person having control of the student, and the school leader or designee. The contract shall include: A specific description of the school's attendance expectations for the student; The period for which the contract is effective; and

* Penalties for additional absences and alleged school offenses, including additional disciplinary action and potential referral to juvenile court; and * Regularly scheduled follow-up meetings, which may be with the student and the parent/guardian, or other person having control of the student, to discuss the student's progress * Tier II (4-6 unexcused absences) if the student

accumulates additional unexcused absences in

violation of the attendance contract required under		
Tier I, the student will be subject to Tier II. Tier II		
shall include an individualized assessment by a		
school employee of the reasons the student has		
been absent from school. This may result in referral		
to counseling, community-based services, or other		
inschool or out-of-school services to address the		
student's attendance problems.		
* Tier III (6-10 unexcused absences) If the truancy		
interventions under Tier II are unsuccessful and the		
student continues to accumulate additional		
unexcused absences, Tier III shall be implemented.		
Tier III may consist of one (1) or more of the		
following interventions, as determined by a team		
formed by the school: School-based community		
services; 📹 Participation in a school-based		
restorative justice program; 📹 Referral to a		
school-based teen court; or 📹 Saturday or after		
school courses designed to improve attendance		
and behavior.		
Please make sure that your student attends school		
every day and is on time. Discuss this issue with		
your student, pointing out the importance of being		
in the classroom and ready to learn when school		
begins.		
Do not hesitate to contact us to assist you and your		
student in any way to improve school attendance.		
Behavior		
MASE's Rights and Responsibilities Objectives:		
· · · · · · · · · · · · · · · · · · ·		
* Self-Control		
* 🖆 Good Citizenship		
* Learning environment that supports		
student-centered, interactive, hands-on learning.		
-		

	 Process for Determining Consequences for Inappropriate Behavior: * Each case will be decided on its own merits. * Staff will make every effort to resolve problems informally. * Staff will immediately engage parents and guardians for repeated inappropriate behaviors. * Staff will immediately engage the administration for serious offenses as outlined below. * The MASE Senior Leadership will review serious offenses and will make recommendations for appropriate consequences, and will follow-up consultation with internal and external resources, assessment, etc. "Short-range" Measures for Solving Student Behavior Problems May Include the following: * Individual follow-up discussion and agreement, with parent notification. * Teacher/Counselor/Student meeting to develop a plan of action. * Prompt after-school make-up of lost instructional/learning time with the teacher. * Behavior contract. * Exclusion from class activity if the student's attendance at the activity is likely to threaten the safety of self and others, or causes disruption of the learning environment. * Lunch/Recess restrictions. * Restricted bathroom/hallway passes. * Restricted field trip, class activities, and adventure trek participation. * Temporary loss of all after-school privileges: athletics, clubs, activities, etc. 				
	* Restoration of property, including replacement				
IS 4 21 Professional Development		Camaran	00/20/2022		
Provide ongoing, high quality professional	Each staff member will complete 3 hours of	Cooley	09/30/2023	HOA	
development at the District-level and school site for	Safe-Schools training covering the following topics	(Federal			

school leaders, teachers, and other instructional	(in bold). Employees who assist in the 21st Century	Compliance			
staff to focus on changing instructional practices	Community Learning Center are required to	Officer)			
that result in improved student attendance and	complete all of the training modules in this list and				
behavior positively impacting student achievement.	others with a total of 30 hours for the school year:				
	Asbestos Awareness (Full Course)Bloodborne				
Benchmark Indicator	Pathogen Exposure Prevention (Full				
Student discipline and attendance reports 20-day	Course)Chemical Spills Overview (Full				
reporting cycle will be used to measure impact of	Course)Child Abuse: Identification & Intervention				
changed practices as a result of professional	(Full Course)Child Abuse: Mandatory Reporting				
development.	(Full Course (Tennessee))Common Illness				
	Prevention (Full Course)Conflict Management:				
Fidelity checks of student data entry will be	Managing the Angry Parent (Full Course)Food				
conducted during the 20-day reporting cycle to	Safety and Kitchen Sanitation (Full Course)Hazard				
monitor the incidents of data entry errors and	Communication: Right to Understand (GHS) (Full				
erroneous reporting.	Course)Health Emergencies: Life-Threatening				
	Allergies (Full Course)HIPAA Overview (Full				
Quarterly Reports will be shared district-wide.	Course)Playground Maintenance & Inspection (Full				
	Course)Playground Supervision (Full				
	Course)School Meal Compliance (Full				
	Course)Students Experiencing Homelessness:				
	Awareness and Understanding				
IS 4.31 Paront Family and Community	[A 4 3 1] Parent and Family Engagement	Megan Howe	05/24/2024	Titlo 1	
[S 4.3] Parent, Family, and Community	[A 4.3.1] Parent and Family Engagement	Megan Howe	05/24/2024	Title 1	
[S 4.3] Parent, Family, and Community Engagement Promote effective parent, family, and community	[A 4.3.1] Parent and Family Engagement We are very proud that our parents have formed the MPO or MASE Parent Organization this year	Megan Howe (Family	05/24/2024	Title 1 [\$82500.00]	
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[S 4.3] Parent, Family, and Community Engagement Promote effective parent, family, and community engagement activities and resources that support safe schools which will improve student attendance and behavior	[A 4.3.1] Parent and Family Engagement We are very proud that our parents have formed the MPO or MASE Parent Organization this year. THE MPO has made several improvements this year. With the help of our Instructional facilitator, monthly montings are new held twice a month se	Megan Howe (Family Engagement Specialist)	05/24/2024	Title 1 [\$82500.00]	
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	cohesive parent community through these efforts.		
Conduct a semi-annual adopter surveys to monitor	We have conducted our first open house and		
their impact on students' success by way of their	Annual Title 1 Meeting. At our annual meeting, we		
contributions of resources and time.	were able to cover assessment results as well as		
	the resulting TVAAS data. We also have a parent		
	newsletter called the MASEonian which is		
	distributed monthly by the high school and middle		
	school separately. We are engaging with several		
	community organizations to assist us in meeting		
	our mission for this year. We have already		
	participated in several community service projects		
	as well as had community leaders.		
	Family Engagement Calendar		
	August		
	Open House (Academia)		
	Open House (Academic)		
	PTO Meeting		
	September		
	PTO Meeting		
	5		
	College Fair (Academic)		
	Parent Teacher Conferences (Academic)		
	Homecoming Weekend Activities with Alumni		

	October		
	PTO Meeting		
	Student Technology Night (Academic)		
	PTO Haunted House (Fundraiser)		
	November		
	PTO Meeting		

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STEM Activity Night		
December		
PTO Meeting		
Personal & Family Finance Night (Math Department) (Academic)		
January		
PTO Meeting		
Family Literacy Night (Academic)		
Gear Up Night 1 - Testing Bootcamp (Academic)		
February		
PTO Meeting		
ACT Bootcamp Saturday (Academic)		
Family Math Night (Academic)		
Gear Up Night 2 - Testing Bootcamp (Academic)		
March		
PTO Meeting		
Gear Up Night 3 - Testing Bootcamp (Academic)		
April		
PTO Meeting		
Gear Up Night 4 - Testing Bootcamp (Academic)		
May		

	Academic Review Meeting (Academic)				
	Title I Expenses				
	Remind School Messaging System \$2500.00				
	Procare Student Check In/Out System \$948				
	Title I Personnel				
	Marcall				
	Megan Howe				
	Family & Community Engagement Supplies \$5,000				
[S 4.4] Repair and Improve Physical Space	[A 4.4.1] School Facility Repairs and	Wesley Martin	01/26/2024	ESSER 3.0	
School facility repairs and improvements to enable	Improvements School facility renairs and improvements to enable				
transmission and exposure to environmental health	operation of schools to reduce risk of virus				
hazards, and to support student health needs.	transmission and exposure to environmental health				
	hazards, and to support student health needs.				
Benchmark Indicator					
Infections will not spread as quickly with the larger					
physical space. We will use local transmission					
data. The spread of communicable disease should					
be much slower in the expanded space.					